MULTIMEDIA UNIVERSITY

STUDENT ID NO

MULTIMEDIA UNIVERSITY

FINAL EXAMINATION

TRIMESTER 3, 2015/2016

MPM 7323 – k-Project Management
MEP 7433 – Project Management

(All sections / Groups)

20 MAY 2016
10.00 AM – 12.00 PM
(2 Hours)

INSTRUCTIONS TO STUDENT

1. This Question paper consists of 2 pages. It contains essay questions only.
2. Please answer **ANY FOUR** questions. The distribution of the marks for each question is provided.
3. Please print all your answers in the answer Booklet provided.

Please answer **ANY FOUR** questions.

Question 1

1. This question relates to the definition of project management.

   (a) Define project management, and provide any 3 examples of projects. (7 marks)

   (b) What are the usual 3 main factors affecting the management of projects? (3 marks)

Question 2

2. This question relates to the project management planning process.

   (a) What is a work breakdown structure (WBS)? (4 marks)

   (b) Draw a simple tree diagram to show an example of a WBS. (6 marks)

Question 3

3. This question relates to scheduling techniques and tools.

   (a) Explain what is Program Evaluation and Review Technique (PERT)? (5 marks)

   (b) Explain what is Critical Path Method (CPM)? (5 marks)

Question 4

4. This question is about managing the project team.

   (a) Chapter 12 in Heagney's (2012) book describes the organisation of the project team. What are the four (4) major steps in organizing a project team? (4 marks)

   (b) What are the four (4) general issues that a project team must deal with? Suggest a simple solution to any two (2) of those issues. (6 marks)

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Question 5

5. This question relates to the principles of management.

(a) Name any five (5) Henry Fayol's principles of management. (5 marks)

(b) List and name ten (10) management styles. (5 marks)

Question 6

6. This question relates to risk management. Explain the following terms:

(a) Risk. (2 marks)

(b) Risk Appetite (2 marks)

(c) Risk Tolerance (2 marks)

(d) Risk Management (2 marks)

(e) Risk Contractor (2 marks)

End of Paper